

From: "S.M. Sundarajan" <s.sundarajan@imacs.in>
 Date: Jul 30, 2015 14:37
 Subject: Re: Capital Market financing (Municipal Bonds) of Urban Infrastructure in select ULBs
 To: <suda.mission@gmail.com>
 Cc: "Deepak Batra" <deepakbda@gmail.com>

Kind Attn: Mr. Rohit Yadav IAS, Director, Urban Administration and Development

Dear Sir,

Ref: Letter from MoUD – D.O.No.K-14013/26/2015-SC-III dated 1st June 2015

This is in reference to the above mentioned D.O letter from MoUD (*copy of the letter is enclosed for your reference*) and our subsequent meeting at your office on July 29, 2015. At the outset, I thank you for taking the time to meet me yesterday and discuss the contours of the exercise. It was a indeed a pleasure meeting you. As discussed during the meeting, the programme aims to assist the cities in accessing capital market by undertaking a preparatory exercise involving readiness assessment and model development. In this regard, we request if you could reply to MoUD stating your willingness to undertake testing of market worthiness of Raipur City as a precursor to issuing Municipal bonds.

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 12/8

Regards,
 S M Sundarajan
 Urban Infrastructure and Finance
 ICRA Management Consulting Services Ltd. (IMaCS)
 V Floor, Karumuttu Centre, Anna Salai
 Chennai 600 035
 Tel: +(9144) 45964344
 Mob: (+91) 99403 00458

SIE (M)
 4 AUG 2015 17:16

Mr. S.E./DY.CEO(F)/DY.CEO(M)/OSD(P)/
 D.D. (E) / P.O. (SJSRY)

Addl. CEO
 SUDA

On Mon, Jul 6, 2015 at 7:37 PM, S.M.

Sundarajan <s.sundarajan@imacs.in> wrote:

Dear Sir,

Adl. Dir. (A/F) / JD / DD(A) / DD(F) / CE / SE (TC) / SE(B) / DD
 Adl. CEO / SE / DCEO(M) / DCEO(E) / OSD(P) / Asst. Dir. (UDA)
 07 AUG 2015
 Shri. Director, Urban Administration
 CEO UDA

आयक क्रमांक 2862
 दिनांक 15/8/15

We are writing to you following a letter sent by Ministry of Urban Development Government of India (MoUD) seeking your State's support in an initiative to pilot Municipal Bond issuances in select cities. *A copy of the letter is enclosed for your reference.* The objective of this exercise is to assist **four Urban Local Bodies (ULBs)** in a readiness assessment and model development for Municipal Bond issuance. The exercise has been initiated in the backdrop of SEBI's draft regulations for Municipal Bonds and launch of Gol's Smart Cities and AMRUT schemes.

MOUD's objective is to work with select States / Cities that meet a threshold capacity and financial capacity to raise resources from capital markets and to use this experience to evolve guidelines for replicating this in rest of the country. From among the consideration set of cities identified for possible support under this initiative, **Raipur** in Chattisgarh has been shortlisted by MoUD.

As consultants to this exercise, we, ICRA Management Consulting Services Limited (IMaCS) are writing to seek a meeting with you to

Adl. Dir. (A/F) / JD / DD(A) / DD(F) / CE / SE (TC) / SE(B) / DD
 Adl. CEO / SE / DCEO(M) / DCEO(E) / OSD(P) / Asst. Dir. (UDA)
 07 AUG 2015
 Shri. Director, Urban Administration
 CEO UDA

share details of the exercise and seek your support on this initiative.

We shall coordinate with your office to work out a convenient date to meet you. Request your support for the same.

Regards

S M Sundarajan

Urban Infrastructure and Finance

ICRA Management Consulting Services Ltd. (IMaCS)

V Floor, Karumuttu Centre, Anna Salai

Chennai 600 035

Tel: +(9144) 45964344

Mob: (+91) 99403 00458

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छत्तीसगढ़ शासन
नगरीय प्रशासन एवं विकास विभाग
मंत्रालय,
महानदी भवन, नया रायपुर

क्रमांक :: /4488/2015/18
प्रति,

नया रायपुर, दिनांक जुलाई, 2015

आयुक्त,
नगर पालिक निगम,
रायपुर।

विषय :- रायपुर शहर के विकास हेतु **Municipal Bond** जमा करने संबंधी।

—00—

शहरी विकास हेतु वर्तमान में 2 ही स्रोत है, यथा निकाय का आंतरिक स्रोत तथा केन्द्र/राज्य शासन से प्राप्त अनुदान। ये स्रोत शहर के विकास को गति नहीं दे सकते हैं। अतः Municipal Bond को तीसरा स्रोत के रूप में देखा जा रहा है। भारत सरकार, आर्थिक मामलों में विभाग ने सूचित किया है कि मेसर्स ICRA Management Consulting Services Ltd. (IMaCS) ने 14 शहरों का चिन्हांकन किया है जिनमें Municipal Bond के माध्यम से संसाधन जुटाने की क्षमता नजर आ रही है। इन 14 शहरों में रायपुर शहर भी शामिल है। यदि रायपुर नगर पालिक निगम इच्छुक हो और तैयार हो तो DEA रायपुर शहर के बैलेंस शीट का परीक्षण कर इसके आगे की कार्यवाही पर विचार करेगा। इस संबंध में सामान्य सभा को अवगत कराकर उनका अभिमत प्रस्तुत करें। इस संबंध में अधिक जानकारी हेतु संयुक्त सचिव, (स्मार्ट सिटी) शहरी विकास मंत्रालय, भारत सरकार से प्राप्त पत्र क्र. D.O. NO. K-14013/26/2015-SC-III दिनांक 01.06.2015 (छायाप्रति संलग्न) का अवलोकन करें।

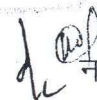
संलग्न :- उपरोक्तानुसार।

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SIE (M)
AEC
u


(आर.पी. मण्डल)

प्रमुख सचिव
छत्तीसगढ़ शासन

पृ. क्र. 5565/4488/2015/18
प्रतिलिपि :-

 नगरीय प्रशासन एवं विकास विभाग
नया रायपुर, दिनांक 23 जुलाई, 2015

संचालक, नगरीय प्रशासन एवं विकास, संचालनालय, नया रायपुर को उनके जावक क्रमांक 2306 दिनांक 29.06.2015 के संदर्भ में सूचनार्थ।

Adl./De. (AF)/JD (D/A)/DD(F)
/OB/TC/SE/OD
Ady. CEO/SE/SCED(M)
SCED(E)/OSD(P)/Asst. Dir.(SUDA)
28 JUL 2015
Shri. letter 2015.doc
Director, Urban Administration
CEO SUDA

131 JUL 2015

In. S.E./DY.CEO(F)/DY.CEO(M)/OSD(P)
D.D. (E) / P.O. (SJSRY)


प्रमुख सचिव

छत्तीसगढ़ शासन

नगरीय प्रशासन एवं विकास विभाग

Sameer Sharma, Ph.D. IAS
Joint Secretary (Smart Cities)



सत्यमेव जयते



गृह विभाग
निर्माण भवन, नई दिल्ली-110011
GOVERNMENT OF INDIA
MINISTRY OF URBAN DEVELOPMENT
NIRMAN BHAWAN, NEW DELHI-110011
Tel. : 011-23061558, Fax : 011-23061300
E-mail : ssameer@nic.in
URL : http://moud.gov.in

D.O. No.K-14013/26/2015-SC-III

Dated: 1st June, 2015

Dear Mr. Mandel:

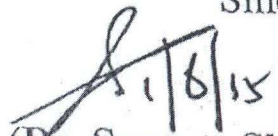
Currently Municipal Bodies rely mainly on internal revenue sources and the grants released from state and central governments to implement urban infrastructure projects. However, these two primary sources are not sufficient to meet the burgeoning need for urban infrastructure financing. Municipal Bonds are excellent instruments for local governments to mobilize debt financing for their urban infrastructure projects.

2. In this connection, the Department of Economic Affairs (DEA) has written a letter to MoUD stating that M/S ICRA Management Consulting Services Ltd. (IMaCS) has shortlisted a set of 14 cities that appear to have the potential for issue of Municipal Bonds. The list submitted by the DEA is attached for your reference.

3. I would request you to indicate the willingness and preparedness of cities concerning your state so that the DEA could proceed with testing market worthiness of balance sheet of the cities as precursor to issuing Municipal Bonds.

With regards,

Sincerely,


(Dr. Sameer Sharma)

To

Sh. Rajendra Prasad Mandal
Principal Secretary
Urban Administration and Development,
Govt. of Chattisgarh,
Room No-S 3-23, Mahanadhi Bhawan,
Mantralaya, Naya Raipur-492002,
Chhattisgarh